

References	<u>SAVINGS</u>		2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
<u>References used in the following tables</u>						
* items unchanged from previous Medium Term Financial Strategy						
** items included in the previous Medium Term Financial Strategy which have been amended						
Eff - Efficiency saving						
SR - Service reduction						
Inc - Income						
<u>CHILDREN & FAMILY SERVICES</u>						
* CF1	Eff	New Departmental Operating Model	-100	-100	-100	-100
** CF2	Eff	Reduction in Social Care Placement costs	-1,500	-2,200	-2,900	-3,600
* CF3	Eff/SR	Early Help Review	-250	-250	-250	-250
* CF4	Eff	Review of staff absence	-75	-75	-75	-75
* CF5	Inc	Academy conversion (reduced numbers)	0	30	30	30
TOTAL			-1,925	-2,595	-3,295	-3,995
<u>ADULTS & COMMUNITIES</u>						
<u>Adult Social Care</u>						
* AC1	Eff	Review of individual long term residential placement costs	-250	-250	-250	-250
* AC2	Eff	Review of staff absence	-165	-165	-165	-165
** AC3	Inc	Increased service user income	-100	-200	-300	-400
* AC4	Eff	Place to Live - reduced cost of care	-25	-50	-50	-50
AC5	Eff	Implementation of Target Operating Model	-5,000	-6,000	-6,000	-6,000
** AC6	Eff/Inc	Reduced financial growth following demand management improvement	-1,000	-1,000	-1,000	-1,000
AC7	Inc	Additional Better Care Protection Income	-400	-400	-400	-400
Total ASC			-6,940	-8,065	-8,165	-8,265
<u>Communities and Wellbeing</u>						
** AC8	Eff/SR	Implementation of revised service for communities and wellbeing	-310	-380	-450	-450
Total C&W			-310	-380	-450	-450
TOTAL A&C			-7,250	-8,445	-8,615	-8,715
<u>PUBLIC HEALTH</u>						
** PH1	Eff/SR	Early Help & Prevention Review - review of externally commissioned prevention services	-350	-450	-515	-515
* PH2	Eff	Redesign Integrated Lifestyles service	-45	-45	-45	-45
* PH3	Eff	Review of staff absence	-10	-10	-10	-10
* PH4	Eff	0-19 Health Visiting & School Nursing service	-500	-500	-500	-500
TOTAL			-905	-1,005	-1,070	-1,070
<u>ENVIRONMENT & TRANSPORT</u>						
<u>Highways & Transport</u>						
** ET1	SR	Revise Passenger Transport Policy - reprofiled	60	60	0	0
** ET2	Eff/SR	Implement Review of Social Care and SEN Transport (Phase 2)	240	0	0	0
* ET3	Eff	Review of staff absence	-25	-25	-25	-25
Total			275	35	-25	-25
<u>Environment & Waste</u>						
* ET5	Eff/SR/Inc	Recycling & Household Waste Sites service approach	-140	-170	-220	-330
** ET6	Inc	Trade Waste income	-80	-110	-140	-170
** ET7	Eff	Future residual waste strategy - reduced disposal costs	-300	-390	-690	-840
ET8	Inc	Green Waste tonnage restrictions	-75	-75	-75	-75
ET9	Eff	Procurement savings from contract renewals	-25	-25	-25	-25
Total			-620	-770	-1,150	-1,440
TOTAL E&T			-345	-735	-1,175	-1,465
<u>CHIEF EXECUTIVE</u>						
* CE1	Inc	Legal Services - Income	-40	-40	-40	-40
* CE2	SR/Eff	Review of grants and contracts across Communities, Policy and Resilience services	-85	-85	-85	-85
* CE3	Inc	Planning, Historic and Natural Environment -Fee Income	-10	-10	-10	-10
TOTAL			-135	-135	-135	-135

References	<u>SAVINGS</u>		2020/21	2021/22	2022/23	2023/24
			£000	£000	£000	£000
	<u>CORPORATE RESOURCES</u>					
* CR1	Eff	Review of staff absence	-25	-25	-25	-25
* CR2	Eff	Workplace Strategy - optimising building/office use	0	-200	-300	-600
** CR3	Eff/Inc	Increasing Commercial Services contribution	250	0	-100	-250
* CR4	Eff	Environment improvements - energy & water	-70	-120	-170	-170
* CR5	Inc	Environment improvements - Score + energy efficiency scheme	-50	-100	-100	-100
* CR6	Eff	Returns from Corporate Asset Investment Fund	-2,400	-3,000	-3,000	-3,000
** CR7	Eff	Review financial provision for future liabilities	-300	-300	-300	-300
** CR8	Inc	Place to Live - Accommodation income	0	-40	-80	-160
		TOTAL	-2,595	-3,785	-4,075	-4,605
	<u>CORPORATE SAVINGS</u>					
* CS1	Eff	ICT implementation of digital initiatives	-50	-100	-150	-150
		TOTAL	-50	-100	-150	-150
	<u>CENTRAL ITEMS</u>					
* CI1	Inc	Growth in ESPO income	-40	-80	-120	-120
* CI2	N/A	Minimum Revenue Provision (MRP) - policy change	-3,500	-3,500	-3,500	-3,500
		TOTAL	-3,540	-3,580	-3,620	-3,620
		TOTAL (including additional income)	-16,745	-20,380	-22,135	-23,755
		MTFS net shortfall - savings required	0	0	-19,000	-38,890
		TOTAL SAVINGS REQUIRED - EXCLUDING DSG	-16,745	-20,380	-41,135	-62,645
		<u>Dedicated Schools Grant Savings</u>				
Eff		High Needs Development Plan	-2,830	-7,920	-13,250	-17,010
		TOTAL SAVINGS REQUIRED - INCLUDING DSG	-19,575	-28,300	-54,385	-79,655